Patriot Resilient Leader Institute

Financial Statements

December 31, 2022 and 2021

Patriot Resilient Leader Institute

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Independent Accountant's Review Report

To the Board of Directors of Patriot Resilient Leader Institute Gilford, NH 03249

We have reviewed the accompanying financial statements of Patriot Resilient Leader Institute (a nonprofit organization), which comprise the statement of financial position as of December 31, 2022 and 2021, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements. A review includes primarily applying analytical procedures to management's financial data and making inquiries of entity management. A review is substantially less in scope than an audit, the objective of which is the expression of an opinion regarding the financial statements as a whole. Accordingly, we do not express such an opinion.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement whether due to fraud or error.

Accountant's Responsibility

Our responsibility is to conduct the review engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. Those standards require us to perform procedures to obtain limited assurance as a basis for reporting whether we are aware of any material modifications that should be made to the financial statements for them to be in accordance with accounting principles generally accepted in the United States of America. We believe that the results of our procedures provide a reasonable basis for our conclusion.

We are required to be independent of Patriot Resilient Leader Institute and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements related to our review.

Accountant's Conclusion

Based on our review, we are not aware of any material modifications that should be made to the accompanying financial statements in order for them to be in accordance with accounting principles generally accepted in the United States of America.

Malore Durubbo & Company, P.C.
Lincoln, New Hampshire
August 15, 2023

Patriot Resilient Leader Institute Statements of Financial Position As of December 31,

<u>ASSETS</u>

경험의 전문을 하고 있다. 그는 사람들은 사람들이 되어 가장 하고 있다.		2022		2021
CURRENT ASSETS	: • - μ · · · · · · · · · · · · · · · · · ·			
Cash and cash equivalents	\$	343,352	\$	279,627
Cash - with donor restrictions		33,227		
Grants receivable - with donor restriction		10,000		
Inventory		599		3,223
Prepaid expenses		1,774		1,783
Total Current Assets		388,952		284,633
OTHER ASSET				
Intangibles (net)		6,476		
Right of use asset (net)) (<u>-</u>	33,023	``	42,930
Total Other Assets	, 38,14 	39,499		42,930
TOTAL ASSETS	\$	428,451	\$	327,563
LIABILTIES AND NET ASSETS	<u>3</u>			
CURRENT LIABILITIES				
Accounts payable	\$	4,443	\$	5,457
Accrued payroll		8,179		5,743
Accrued compensated absences		4,367		387
Current portion of lease liability		8,596		8,496
Total Current Liabilities		25,585		20,083
LONG-TERM LIABILITIES				
Lease liability		29,046	till er de la. Nationale	37,542
Less current portion of lease liability	<u> </u>	(8,596)	<u> </u>	(8,496)
Total Long-term Liabilities		20,450		29,046
TOTAL LIABILITIES		46,035		49,129
NET ASSETS				
Without donor restrictions		339,189		278,434
Without donor restrictions With donor restrictions		43,227		2,0,303
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TOTAL NET ASSETS	<u> </u>	382,416		278,434
TOTAL LIABILITIES AND NET ASSETS	\$ _	428,451	\$	327,563

Patriot Resilient Leader Institute Statement of Activities For the Year Ended December 31, 2022

		Without Donor Restrictions	1	With Donor Restrictions		Total
REVENUE AND OTHER SUPPORT						Belg Asses
Contributions	\$	164,002	\$		\$	164,002
Contributions - donations in-kind	in the second	73,387				73,387
Grants		41,384		90,210		131,594
Federal and State grants (note 11)	1			17,900		17,900
Program revenue		42,133				42,133
Fundraising revenue	4.	96,852				96,852
Merchandise sale		380				380
Net assets released from restrictions	_	64,883	<u>. </u>	(64,883)		
	F5 2 3 3 3		1100			
Total Revenue & Support	3" 12" 1"	483,021		43,227		526,248
EXPENSES						
Program services		377,725				377,725
Management and general		31,873				31,873
Fundraising	<u>. </u>	12,668	· · · · · · · · · · · · · · · · · · ·			12,668
Total Expenses		422,266	-		* <u>* * * * * * * * * * * * * * * * * * </u>	422,266
INCREASE (DECREASE) IN NET ASSETS		60,755		43,227		103,982
NET ASSETS AT BEGINNING OF YEAR		278,434	· 			278,434
NET ASSETS AT END OF YEAR	\$_	339,189	\$	43,227	\$	382,416

Patriot Resilient Leader Institute Statement of Activities For the Year Ended December 31, 2021

	Without Donor Restrictions	With Donor Restrictions	Total
REVENUE AND OTHER SUPPORT			
Contributions \$.	103,283 \$;	103,283
Contributions - donations in-kind	60,030		60,030
Grants and the second s		15,000	15,000
Federal and State grants (note 11)	81,372		81,372
Program revenue	44,214		44,214
Fundraising revenue	83,700		83,700
Net assets released from restrictions	21,500	(21,500)	
Total Revenue & Support	394,099	(6,500)	387,599
EXPENSES			
Program services	183,426		183,426
Management and general	14,465		14,465
Fundraising	20,091		20,091
Total Expenses	217,982		217,982
INCREASE (DECREASE) IN NET ASSETS	176,117	(6,500)	169,617
NET ASSETS AT BEGINNING OF YEAR	102,317	6,500	108,817
NET ASSETS AT END OF YEAR \$	278,434	\$ <u></u> \$	278,434

Patriot Resilient Leader Institute Statement of Functional Expenses For the Year Ended December 31, 2022

	Program Services	Management & Administrative	Fundraising	Total
Personnel expense	\$ 137,197	\$ 9,883	\$ 11,863	\$ 158,943
Program expense	136,056			136,056
Food expense	36,011			36,011
Accounting fees	12,610	7,110		19,720
Fundraising expense	-		805	805
Occupancy expense		9,176		9,176
Advertising & marketing expense	14,571			14,571
Operations expense		4,693	N - 1	4,693
Insurance expense	831	954	<u> </u>	1,785
Transportation expense	5,841	yeka kali a kayatan in ≌e		5,841
Supplies expense	2,320			2,320
Technology expense	1,673	57		1,730
Volunteer expense	19,425		그 뭐 하는 것이 말씀 !	19,425
Interest expense	392			392
Amortization lease expense	9,907			9,907
Amortization expense	809			809
Miscellaneous expense	82		1	82
Totals	\$ 377,725	\$ 31,873	\$ 12,668	\$ 422,266

Patriot Resilient Leader Institute Statement of Functional Expenses For the Year Ended December 31, 2021

	Program Services	Management & Administrative	Fundraising	Total
Personnel expense \$	39,106 \$	5,880 \$	20,091 \$	65,077
Program expense	72,706			72,706
Food expense	20,774			20,774
Accounting fees	9,415	4,125		13,540
Occupancy expense	6,230	1,558		7,788
Advertising & marketing expense	104			104
Operations expense		1,025		1,025
Insurance expense	823	911		1,734
Transportation expense	5,012		회가 시 사이를 된다.	5,012
Supplies expense	256			256
Technology expense		966		966
Volunteer expense	21,974			21,974
Interest expense	274			274
Amortization lease expense	6,605			6,605
Miscellaneous expense	147			147
Totals	183,426	14,465 \$	20,091 \$	217,982

Patriot Resilient Leader Institute Statements of Cash Flows For the Year Ended December 31,

CASH FLOWS FROM OPERATING ACTIVITIES		2022	 2021
Change in net assets	\$	103,982	\$ 169,617
Adjustments to reconcile change in net assets to			
net cash provided by operating activities:			
Amortization		809	
(Increase) decrease in:			
Accounts receivable			900
Grants receivable		(10,000)	5,000
Inventory		2,624	(1,745)
Prepaid expenses		9	(1,306)
Right of use asset		9,907	(42,930)
(Decrease) Increase in:			
Accounts payable		(1,014)	3,680
Accrued expenses	Service to	6,416	3,181
Lease liability		(8,496)	 37,542
Net Cash Provided by (Used in) Operations		104,237	173,939
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchase of intangible assets		(7,285)	
Net Cash Provided (Used) by Investing Activities		(7,285)	
Net Increase in Cash and Cash Equivalents		96,952	173,939
Cash and Cash Equivalents at Beginning of Year	<u>.</u>	279,627	105,688
Cash and Cash Equivalents at End of Year	\$	376,579	\$ 279,627
SUPPLEMENTAL INFORMATION Cash paid for: Interest		392	274

Note 1 - Summary of Significant Accounting Policies

a. Organization

Patriot Resilient Leader Institute (the Organization) is a non-profit corporation located in Gilford, New Hampshire. The Organization was founded in 2014 to provide sustained, comprehensive programs to help wounded warriors, first responders and others in need to recover their physical, mental and emotional well-being.

b. Basis of Accounting

The Organization uses the accrual basis of accounting in accordance with generally accepted account principles.

c. Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

d. Cash and Cash Equivalents

For purposes of the statement of cash flows, the Organization considers all highly liquid debt instruments purchased with a maturity of three months or less to be cash equivalents, unless it is a restricted investment.

e. Inventory

Merchandise inventory is stated at cost, determined by a physical count using the first-in, first-out method.

f. Property and Equipment

Donations of property and equipment are recorded as support at their estimated fair value. Such donations are reported as unrestricted support unless the donor has restricted the donated asset to a specific purpose. Assets donated with explicit restrictions regarding their use and contributions of cash that must be used to acquire property and equipment are reported as restricted support. Absent donor stipulations regarding how long these donated assets must be maintained, the Organization reports expirations of donor restrictions when the donated or acquired assets are placed in service as instructed by the donor. The Organization reclassifies net assets with donor restrictions to net assets without donor restrictions at that time.

Property and equipment are carried at cost. Depreciation of property and equipment is provided using the straight-line method for financial reporting purposes at rates based on the following estimated useful lives.

Expenditures for major renewals and betterments that extend the useful lives of property and equipment are capitalized. Expenditures for maintenance and repairs are charged to expense as incurred. Equipment purchased of \$1,000 or more are capitalized.

Note 1 - Summary of Significant Accounting Policies (continued)

g. Accrued Compensated Absences

The Organization's policy is to compensate employees who are regularly scheduled to work twenty hours per week or more paid time off annually. Accordingly, accrued expenses are recorded in the financial statements.

h. Net Assets

In accordance with accounting principles generally accepted in the United States of America, the Organization is required to report information regarding its financial position and activities according to the following net asset classifications:

Net assets without donor restrictions: Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the organization. These net assets may be used at the discretion of the organization's management and board of directors.

Net assets with donor restrictions: Net assets subject to stipulations imposed by donors, and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the organization or by the passage of time. Other donor restrictions are perpetual in nature, where by the donor has stipulated the funds be maintained in perpetuity.

Donor restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets are reclassified from net assets with donor restrictions to net assets without donor restrictions in the statement of activities. The Organization has elected to have all donor contributions with restrictions expiring in the same reporting period recorded as donor contributions without restrictions.

i. Contributions and Unconditional Promises to Give

In accordance with accounting principles generally accepted in the United States of America, contributions received are recorded as net assets with donor restrictions, depending on the existence and/or nature of any donor restrictions. Donor restricted contributions are reported as an increase in net assets with donor restrictions, depending on the nature of the restrictions. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions.

j. Grants and Awards

The Organization uses the accrual method of accounting for all significant items of revenue and expense. Grants are recorded when awarded. Restricted funds are accounted for in accordance with various donor and grantor requirements.

Note 1 - Summary of Significant Accounting Policies (continued)

k. Exchange Transactions

The Organization recognizes some grants and awards as exchange transactions. Accordingly, revenue is recognized when earned and expenses are recognized as incurred.

1. Functional Expenses

Functional expenses have been allocated between program services, management and administrative, and fundraising, based on an analysis of personnel time and space utilized for the related activities.

m. Advertising Expense

The Organization expense advertising and marketing cost as they are incurred

n. Income Taxes

The Organization is exempt from income taxes under Section 501(c) (3) of the Internal Revenue Code. For the years ended December 31, 2022 and 2021 management has evaluated its tax positions in accordance with generally accepted accounting principles. The Organization's management does not believe they have taken uncertain tax positions therefore, a liability for income taxes associated with uncertain tax positions has not been recognized. The Organization has three open tax years.

Note 2 - Availability and Liquidity

The following represents the Organization's financial assets at December 31:

	2022	2021
Financial assets at year-end: Cash and cash equivalents Grants receivable	376,579 10,000	\$ 279,627
Total financial assets	386,579	279,627
Donor-imposed restrictions: Funds subject to time and purpose restrictions	(43,227)	
Financial assets available to meet general expenditures over the twelve months	343,352	279 , 627

The Organization regularly monitors resources required to meet its operating needs. For purposes of analyzing resources available to meet general expenditures over a twelve month period, the Organization considers all expenditures related to its ongoing activities. In addition, the Organization operates with a balanced budget and anticipates collecting sufficient revenue to cover general expenditures not covered by donor restricted funds. Refer to the statement of cash flow, which identifies the sources and uses of the Organization's cash.

Note 3 - Federally Insured Limits

The Organization maintains its cash in one financial institution, whose accounts are secured by the Federal Deposit Insurance Corporation for up to \$250,000, in the aggregate. For the year ended December 31, 2022 and 2021, the Organization had \$130,318 and \$34,496 uninsured funds, respectively.

Note 4 - Intangible Assets

Intangible assets include expense for the Organization's website, which is amortized for financial reporting purposes for three years. For the year ended December 31, 2022 amortization expense was \$809.

Note 5 - Leasing Activity

The Organization has an operating lease agreement for a right of use asset in the amount \$49,535. The right of use asset is amortized over 60 months. The total amortization expense of the leased asset for the years ending December 31, 2022 and 2021 was \$9,907 and \$6,605, respectively. The right of use asset is for an operating lease agreement with Ford Motor Credit Company LLC, to lease a passenger van. The lease is due in monthly installments of \$741 with a fixed interest rate of 1.164% for 60 months. The balance of the lease liability as of December 31, 2022 and 2021 is \$29,046 and \$37,542, respectively.

Future lease payments at December 31, 2022 are as follows:

2023	\$ 8,596
2024	8,696
2025	8 , 798
2026	2,956
	\$ 29,046

Interest expense for the year ending December 31, 2022 and 2021 was \$392 and \$274, respectively.

Note 6 - Net Assets with Donor Restrictions

Net assets with donor restrictions include the following for the years ended December 31,

	2022	2021
Restricted grants for retreats	\$ 43,227 \$	<u> </u>
Total	\$ 43,227 \$	- .

Note 7 - Revenue Recognition

REVENUE RECOGNITION POLICY

The Organization derives its revenues from reimbursed program costs for programs provided and fundraising activities. The Organization recognizes the reimbursement income and the related costs at the time the service is received by customers, which has been determined to be the time when persuasive evidence of an arrangement exists, delivery of the service has been made, and a fixed fee and collectability have been determined. The Organization records fundraising revenue equal to the fair value of direct benefits to donors, and excess received when the event takes place.

In addition, the Organization derives revenue from the sale of merchandise. Control of merchandise transfers to the customer at the time of purchase.

Note 7 - Revenue Recognition (continue)

DISAGGREGATION OF REVENUE FROM CONTRACTS WITH CUSTOMERS

The following table disaggregates the Organization's revenue based on the timing of satisfaction of performance obligations for the years ended December 31:

	2022	2021
Performance obligations satisfied		
at point in time	\$ 139,365 \$	127,914
Performance obligations satisfied		
over time		<u>i jakon teriti</u> a
Total Net Sale	139,365	127,914

PERFORMANCE OBLIGATIONS

Performance obligations are met when the services are received by the customer or when the goods are transferred to the customer.

CONTRACT LIABILITIES

Contract liabilities is based on fees collected for services that have not yet been performed. For the year ended December 31, 2022 and 2021, the Organization had no contract liabilities.

Note 8 - Donated Services & In-kind

The Organization records various types of in-kind support including contributed services, facilities, supplies and rent. Donated services are recognized if the services received require special skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donation. Donated services and in-kind contributions in the amount of \$73,387 and \$60,030 have been reflected in the financial statements as support and expense for the year ended December 31, 2022 and 2021, respectively.

Note 9 - Non-cash transactions

For the year ended December 31, 2021, the Organization entered into a lease agreement for a vehicle with the right of use for \$49,535. See Note 5 for additional disclosures.

Note 10 - Concentrations

The Organization's source of revenue and support for the year ended December 31, are as follows:

	2022	2021
Contributions	19.44 %	25.36 %
Grant	28.41 %	24.86 %
In-kind support	13.95 %	15.49 %
Program	8.00 %	11.41 %
Fundraising	30.13 %	22.88 %
Merchandise Sales	.07 %	- %
	100 %	100 %

Note 11 - Federal and State Grant Funding

During the year ended December 31, 2021 the Organization received \$11,000 under the second round of the Paycheck Protection Program, which was forgiven on August 26, 2021. In addition, the Organization received funds from the State of New Hampshire Charities for Veterans Relief Program in the amount of \$70,372. The funds are reported as revenue and included in Federal and State grants in the statement of activities.

During the year ended December 31, 2022 the Organization received \$17,900 from the American Rescue Plan Act, which was reported as revenue and included in Federal and State grants in the statement of activities.

Note 12 - Subsequent Events

Management has evaluated subsequent events through August 15, 2023, the date the financial statements are available to be issued.